

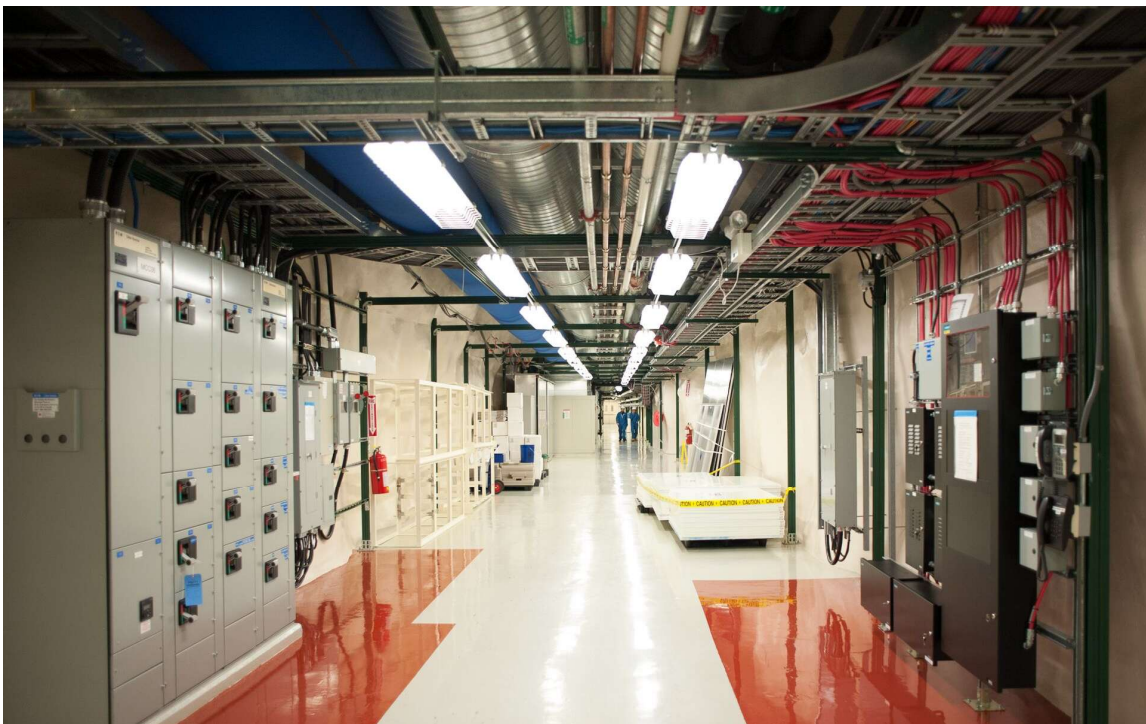
Canadian Laboratory Consortium

2025 CONFERENCE FOR PROJECT MANAGEMENT PROFESSIONALS - **INFORMATION PACKET** -

Date: Tuesday May 13 & Wednesday May 14, 2025

Location: SNOLAB

1039 Regional Road 24, Lively, Ontario, Canada



Canadian Nuclear
Laboratories

Laboratoires Nucléaires
Canadiens

AGENDA – Day 1

Main Meeting - Fraser Duncan Auditorium

Breakout Sessions & Meeting Spaces – Room 201 and Room 301

Time	Event	
8:10 AM	Meet Vale Parking Lot for 8:10 AM	
8:10 – 8:15 AM	Sign in Vale; Escort to SNOLAB by Guide	
8:15 – 8:45	Meet & Greet @ SNOLAB	
8:45 – 9:00	Welcome, Land Acknowledgement & Opening Remarks Jeter Hall, Director of Research SNOLAB & Mehwish Obaid, PMO Manager	
9:00 – 9:20	SNOLAB Plenary Presentation Jeter Hall, Director of Research SNOLAB	
9:20 – 9:40	Canadian Light Source (CLS) Plenary Presentation Chithra Karunakaran, Director of Science & Innovation CLS	
9:40 – 10:00	Group Photo & MOU Signing	
10:00 – 10:15	Break	
10:15 – 11:45	<u>Breakout Session A – Stakeholder Communication, General Audience</u> <u>Moderator:</u> Mehwish Obaid, SNOLAB <u>Presentations to Include:</u> <ul style="list-style-type: none"> Matthew Piercey, SNOLAB Danielle Waltenbury, Health Science North Institute (Virtual) David Hawkins, SNOLAB & Thomas Brunner, McGill 	<u>Breakout Session A – Stakeholder Communication, Scientists</u> <u>Moderator:</u> Sherry Laroche, CNL <u>Presentations to Include:</u> <ul style="list-style-type: none"> Sherry Laroche, CNL Pruthal Merchant, CNL (Virtual) & Andrea Cristina de Lima Pardini, CNL (Virtual) Paul Grylls, SNOLAB
11:45 – 12:30	Lunch	
12:30 – 14:00	<u>Breakout Session C – Communication to Foster</u> <u>Moderator:</u> Blaire Boyd, CNL <u>Presentations to Include:</u> <ul style="list-style-type: none"> Desiree Quenneville, CNL (Virtual) Orvil Dillenbeck, CNL Simon Ellison, CNL (Virtual) 	<u>Breakout Session A – Communicating PM Priorities</u> <u>Moderator:</u> Tim West, CLS <u>Presentations to Include:</u> <ul style="list-style-type: none"> David Hawkins, SNOLAB Hilary Avery-Legault, CNL Johnny Campbell, CLS
14:00 – 14:20	Canadian Nuclear Laboratory (CNL) Plenary Presentation Randy Hendrickson, VP Business Management CNL (Virtual)	
14:20 – 14:40	TRIUMF Plenary Presentation Nigel Smith, Executive Director & CEO TRIUMF	
14:40 – 15:00	Break	
15:00 – 16:30	Panel – The Role of Digital Tools and Digital Adoption in Enhancing R&D Communication <u>Moderator:</u> Stephen Sekula, Research Group Manager SNOLAB	

	Panelists (In Person & Virtual): <ul style="list-style-type: none"> Duncan Retson, Public Services and Procurement Canada (PSPC) Elizabeth Shilts, Canada Foundation for Innovation (CFI) (Virtual) Stephane Mercure, Canada Foundation for Innovation (CFI) (Virtual)
16:30 – 16:45	Closing Remarks – Day 1 Project Management Planning Committee Members
18:30 – 20:30	Conference Dinner La Fromagerie – 80 Elgin Street, Sudbury ON

AGENDA – Day 2 (SNOLAB Tours)

Main Meeting - Fraser Duncan Auditorium

Meeting Spaces Available for Workshop Attendees – Room 201 and Room 301

Time	Event
6:20 AM	Meet Vale Parking Lot / Turnstiles <ul style="list-style-type: none"> <i>Visitors showing up on time is imperative for tour preparation.</i> <i>Those who show up late will unfortunately be dismissed from the tour.</i>
6:25 – 7:00	Sign in Vale & Escort to SNOLAB <i>Only applicable to those who signed up during registration.</i>
7:00 – 7:20	Preparations for Underground Tour <ul style="list-style-type: none"> <i>PPE, Safety Talk, etc.</i> <i>Only applicable to those who signed up during registration.</i>
7:20 – 11:30	Underground Laboratory SNOLAB Tour <ul style="list-style-type: none"> <i>Vale Cage Descent at 7:20 AM</i>
9:15 – 9:20	(Surface) Meet Vale Parking Lot for 9:15AM / Sign in Vale & Escort to SNOLAB <i>Only applicable to those NOT attending underground.</i>
9:30 – 11:00	SNOLAB Clean Lab Surface Tour <i>Only applicable to those who signed up during registration.</i>
11:30 – 12:00	End of Underground Tour <ul style="list-style-type: none"> <i>Vale Cage Back Up to Surface</i>
12:00 – 12:30	Closing Remarks – Day 2 <ul style="list-style-type: none"> <i>Lunch Provided (to go if needed)</i> Mehwish Obaid, Manager of Project Management Office SNOLAB

Breakout Session Information – Planning

(10:15am – 11:45am) – Room 201

Breakout Session A

Stakeholder Communication, General Audience

Moderator: Mehwish Obaid, SNOLAB

Presenter 1: Matthew Piercey

- *Utilizing Microsoft 365 at SNOLAB to Communicate Monthly Status Updates with the Project Oversight Group*

Presenter 2: Danielle Waltenbury, Health Science North Institute (Virtual)

- *Engaging Stakeholders in Clinical Research: Strategies for Effective Communication*

Presenter 3: Thomas Brunner, McGill University (& David Hawkins, SNOLAB)

- *How to realize a Canada-lead large scale subatomic physics experiment at SNOLAB?*

Attendees – Please stay to your allotted room and session.

Presenters – Please bring devices, join the meeting virtually and share your screen.

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|------------------------|----------------------|
| • Mehwish Obaid | • Mary McKay |
| • Matthew Piercey | • Julie Brosseau |
| • Thomas Brunner | • Bill Matiko |
| • David Hawkins | • Sanford Clark |
| • Hilary Avery-Legault | • Pierre Gorel |
| • Nigel Smith | • Faris Gulli |
| • Nicole Tardiff | • John Campbell |
| • Rejean Castilloux | • Tim West |
| • Melina Ralph | • Robert Whittleston |
| • Genna Howard | • Montanna Thompson |
| • David Asner | • Brooke Gallery |
| • Dimpal Chauhan | • Sean Musick |
| • Emma Larcher | |
| • Peter Bayliss | |

Breakout Session Information – Planning

(10:15am – 11:45am) – Room 301

Breakout Session B

Stakeholder Communication, Scientists

Moderator: Sherry Laroche, CNL

Presenter 1: Sherry Laroche, CNL

- *Facilitating Technical Discussion while Gathering Project Management Data*

Presenter 2: Pruthal Merchant, CNL (Virtual) & Andrea Christina de Lima Pardini, CNL (Virtual)

- *The Human Side of R&D Communication: Building Trust and Engagement in Challenging Transitions*

Presenter 3: Paul Grylls, SNOLAB

- *A Case Study on Communication at SNOLAB for a Project involving an Experiment, Contractor & SNOLAB Personnel*

Attendees – Please stay to your allotted room and session.

Presenters – Please bring devices, join the meeting virtually and share your screen.

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|------------------------|-------------------------|
| • Sherry Laroche | • Paul Laroche |
| • Paul Grylls | • Duncan Retson |
| • Tom Sonley | • Dustin Wasyliv |
| • Stephen Sekula | • Chris Gibson |
| • Erica Caden | • Nasim Fatemighomi |
| • Markus Bertels | • Christine Kraus |
| • Chithra Karunakaran | • Muhammad Bilal Naseem |
| • Orvil Dillenbeck | • Aaron Odeniran |
| • Josee Bertrand Houle | • Cherishma Sadasivuni |
| • Aleksandria Bialek | • Ian Ross |
| • Lina Anselmo | • Christian Gaudreau |
| • Blair Boyd | |
| • Jeter Hall | |

Breakout Session Information – Planning (12:30pm – 2:00pm) – Room 201

Breakout Session C Communication to Foster

Moderator: Blair Boyd, CNL

Presenter 1: Desiree Quenneville, CNL

- *Managing the Human Side of Change: Mitigating Psychosocial Risks in Project Management*

Presenter 2: Orvil Dillenbeck, CNL

- *Project Definition – the Least Appreciated Most Important Phase*

Presenter 3: Simon Ellison, CNL (Virtual)

- *Eight Key Factors to Promote Project Success*

Attendees – Please stay to your allotted room and session.

Presenters – Please bring devices, join the meeting virtually and share your screen.

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|------------------------|-------------------------|
| • Blair Boyd | • Duncan Retson |
| • Orvil Dillenbeck | • Dustin Wasyliv |
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| • Mary McKay | • Montanna Thompson |
| • Josee Bertrand Houle | • Ian Ross |
| • Julie Brosseau | • Sherry Laroche |
| • Thomas Brunner | • Christan Gaudreau |
| • Mehwish Obaid | • Robert Whittleston |
| • Jeter Hall | |
| • Matthew Piercey | |

Breakout Session Information – Planning (12:30pm – 2:00pm) – Room 301

Breakout Session D Communicating PM Priorities

Moderator: Tim West, CLS

Presenter 1: David Hawkins, SNOLAB

- *The Complexity of Project Management Data Within a Multi-National Science Project Over a Long Time Horizon*

Presenter 2: Hilary Avery-Legault, CNL

- *Communication in Governance*

Presenter 3: John Campbell, CLS

- *Improvements to Effective Communication: Tools & Strategies for CLS Capital Projects*

Attendees – Please stay to your allotted room and session.

Presenters – Please bring devices, join the meeting virtually and share your screen.

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|------------------------|---------------------|
| • Tim West | • Peter Bayliss |
| • David Hawkins | • Brooke Gallery |
| • Hilary Avery-Legault | • Aleksandra Bialek |
| • John Campbell | • Lina Anselmo |
| • Nicole Tardiff | • Bill Matiko |
| • Paul Grylls | • Sanford Clark |
| • Markus Bertels | • Paul Larochelle |
| • Rejean Castilloux | • Chris Gibson |
| • Melina Ralph | • Pierre Gorel |
| • Genna Howard | • Nasim Fatemighomi |
| • David Asner | • Sean Musick |
| • Dimpal Chauhan | |
| • Emma Larcher | |

Meeting the Plenary Speakers

Talks from Laboratory Management Members



Jodi Cooley is the Executive Director of SNOLAB, Canada's internationally renowned underground physics laboratory. She holds the title of Professor of Physics at Queen's University in Kingston, ON. Prior to arriving at SNOLAB, Dr. Cooley was a professor of physics at SMU in Dallas, TX where she conducted research deciphering the nature of dark matter as a member of the SuperCDMS Collaboration, serving in the role of its Deputy Operations Manager from 2019-2022.

In 2022, Dr. Cooley was named a Fellow of the American Physical Society for outstanding contributions to searches for dark matter particles. Dr. Cooley received her Ph.D. in physics from the University of Wisconsin-Madison and her bachelor's degree in applied mathematics and physics from the University of Wisconsin-Milwaukee. She completed her postdoc studies at the Massachusetts Institute of Technology and Stanford University.



As Director of Research at SNOLAB, **Jeter Hall** works with the research scientists and project managers to make sure the research program is achieving the goals of the research community. He also works with the team to ensure future research directions at the lab will continue the tradition of world class research.

Jeter Hall completed his PhD at the University of Utah, searching for gamma rays created by dark matter annihilation. He then took a postdoctoral position at Fermilab where he worked on CDMS-II, SuperCDMS, and COUPP collaborations. He specifically focused on electronics for SuperCDMS and proving the detectors could operate with higher voltages, resulting in lower thresholds. On COUPP and PICO, he focused on acoustic analysis of bubble chamber events and the deployment of the first 2-litre bubble chamber at SNOLAB.



Chithra Karunakaran is a professional biosystems engineer by training. At Canadian Light Source (CLS), she started as a scientist with the primary responsibility to manage and operate one of the world-leading soft X-ray beamlines. CLS is the only national synchrotron in Canada. Currently, she is the manager for the Environmental and Earth Sciences group of beamlines at the CLS. She also leads the “Agriculture Innovation Research Program” to show the novelties of using synchrotron techniques for agricultural and food sciences research. She is an adjunct professor at the University of Saskatchewan and University of Manitoba participating in scientific research and teaching courses.



As Vice-President of Business Management, **Randy Hendrickson** oversees the management and implementation of CNL’s financial and business planning activities. Prior to joining CNL, Randy’ experience includes a variety of senior executive positions in governmental civilian and military service areas including the US Navy, the US Department of Energy, and the National Nuclear Security Administration. In these roles he led and managed large, diverse organizations in all aspects of operations, project and program management, budgeting and financial stewardship, strategic planning, risk assessment and management, data regulatory policy, information technology and data management and analysis, performance assessment, and human resources, including learning and career management.



Nigel Smith is TRIUMF’s Executive Director and CEO. Previously, Smith served as Executive Director of SNOLAB (Sudbury, ON); he also holds adjunct Professor status at Queen’s University, and a visiting Professorial chair at Imperial College, London. He is a Fellow of the Canadian Institute for Advanced Research (CIFAR) in the Earth4D program, co-Chair of the IUPAP Neutrino Panel, and a valued contributor to a wide variety of international advisory committees for the advancement of science across the globe. He has worked in underground labs in the UK and Canada, and served as Group Leader, Dark Matter Research at the Rutherford Appleton Laboratory for over a decade. He received his Bachelor of Science in physics from Leeds University in the U.K. in 1985 and his Ph. D. in astrophysics from Leeds in 1991 for work in VHE gamma ray astronomy from the South Pole.

Meeting the Speakers

Breakout Sessions – Invited Speakers



Breakout Session A

(Left to Right)

Matthew Piercey, SNOLAB

Danielle Waltenbury, Health Science North Institute (HSN)

Thomas Brunner, McGill University



Breakout Session B

(Left to Right)

Sherry Laroche, Canadian Nuclear Laboratory (CNL)

Pruthal Merchant, Canadian Nuclear Laboratory (CNL)

Paul Grylls, SNOLAB

Meeting the Speakers (cont.)

Breakout Sessions – Invited Speakers



Breakout Session C

(Left to Right)

Desiree Quenneville, Canadian Nuclear Laboratory

Orvil Dillenbeck, Canadian Nuclear Laboratory (CNL)

Simon Ellison, Canadian Nuclear Laboratory (CNL)



Breakout Session D

(Left to Right)

David Hawkins, SNOLAB

Hilary Avery-Legault, Canadian Nuclear Laboratory (CNL)

Johnny Campbell, Canadian Light Source (CLS)

Meeting the Panelists

The Role of Digital Tools and Adoption in Enhancing R&D Communication



Moderator: Stephen Sekula, Research Group Manager SNOLAB

Panelists:

- Duncan Reston, Associate Assistant Deputy Minister, Science and Parliamentary Infrastructure (PSPC)
- Elizabeth Shilts, Director of Communication Canada Foundation for Innovation (CFI)
- Stephane Mercure, Senior Evaluation Officer Canada Foundation for Innovation (CFI)

Important Information – Claim Your PDU (*Professional Development Units*)

The Project Management Conference for Professionals has been approved by the PMI and is active for participants to claim PDUs after attending the event.

Here is the PMI Assigned PDU Claim Code:

3454004SOT

Instructions:

- For those claiming PDUs for this event, log into their PMI Account
 - <https://www.pmi.org/>
- Go to your dashboard
- Click Report PDUs
- Select PDU Claim Code Box under Education
- Enter the PDU Claim Code along with any other requested data

Ensure that the correct conference date of May 13, 2025, or the claim will not be processed.